



THE
GOVERNMENT OF THE
TURKS & CAICOS ISLANDS

TCIA

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AIRPORTS AUTHORITY

**INTERMEDIATE INFRASTRUCTURE BUSINESS
CASE FOR THE REDEVELOPMENT OF THE
HOWARD HAMILTON INTERNATIONAL
AIRPORT**

ANNEX 10

SECOND SITE VISIT TIMETABLE



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ALG GIDE
Legal Advisor

PROVIDENCIALES INTERNATIONAL AIRPORT REDEVELOPMENT CONSULTANCY

2nd CONSULTANTS SITE VISIT

AGENDA

18th July 2022 – 21st July 2022

Monday, 18th July 2022

Time	Workshop Session	Required Persons	Location
09:00 – 10:00	Workshop 1: Fees & Charges (60 min max)	<ul style="list-style-type: none">• Advisory Panel (Preferred)• Cabinet Members (Optional)• Reps from Tourism Ministry (Optional) (in relation to Tourism tax)• Aviation Authority (Optional)• TCIAA Finance (Optional)	Ministry of Finance Conference Room (Treasury building downtown)
10:00 – 12:00	Workshop 2: Development Plan & Investment Plan (90 min max)	<ul style="list-style-type: none">• Advisory Panel (Required)• Cabinet Members (Optional)• Reps from Border Services (Optional)• Min of Infrastructure, Physical Planning and Public Works Dep. Reps (Recommended)• TCIAA Board Infra Committee & Project Management Team.	Ministry of Finance Conference Room (Treasury building downtown)
12:00 – 13:00	LUNCH		
13:00 – 15:00	Workshop 3: E&S DD (90 min max)	<ul style="list-style-type: none">• Advisory Panel (Preferred)• Cabinet Members (Optional)	Ministry of Finance Conference Room (Treasury building downtown)



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	<ul style="list-style-type: none"> • Reps from Environmental and Coastal Resources (Recommended) • Env. And Health (Recommended) 		
Tuesday, 19th July 2022			
09:00 – 11:00	Workshop 4: Business and Financial Model (120 min max).	<ul style="list-style-type: none"> • Premier (Preferred) • Advisory Panel (Required) • Cabinet Members (Recommended) • Rep from Min Finance, Trade and Investment (if not represented on advisory panel) 	<i>Premiers Office (Hilly Ewing Building, Leeward Highway)</i>
11:00 – 13:00	Workshop 5: Regulatory & Legal Framework DD (90 min max)	<ul style="list-style-type: none"> • Premier (Preferred) • Advisory Panel (Required) • Cabinet Members (Recommended) • AG's Chambers (Required) 	<i>Premier's Office (Hilly Ewing Building, Leeward Highway)</i>
Wednesday, 20th July 2022			
16:00 – 18:00	Stakeholder Session: Presentation of Key Findings	<ul style="list-style-type: none"> • TCHTCA Members / Local Hoteliers • Airlines Reps • Airport Concessions • Local/Interested Developers 	Beaches Resort & Spa Caribbean Village Ballrooms
Thursday, 21st July 2022			
09:00 – 12:00	Workshop 6: Transaction Structure (120 min max)	<ul style="list-style-type: none"> • Premier (Preferred) • Advisory Panel (Required) • Cabinet Members (Recommended) 	Ministry of Finance Conference Room (Treasury building downtown)



		<ul style="list-style-type: none">Rep from Min Finance, Trade and Investment (if not represented on advisory panel)	
Friday, 22nd July 2022			
10:00 – 11:00	Review and Next Steps Session (<i>sans Consultants</i>)	The Advisory Panel/Steering Committee Only. Required	<i>Virtual Session</i>

Workshops Discussions

Workshop 1: Fees & Charges

- Review of Providenciales' current tariff structure and benchmarking: Passenger-related charges, Aircraft-related and other charges (handling, fuel)
- Proposed new charges (Tourism tax and aircraft related charges)

Workshop 2: Development Plan and Investment Programme

- Assessment of current airport facilities, including the review of compliance with ICAO SARPs
- To assess the infrastructure development needs based on the expected demand according to the traffic forecast (capacity demand analysis for the sizing of each subsystem).
- Presentation of Preliminary Development Options (Drawings)
- Investment program, including expansion, compliance, and maintenance investments for the studied period (2023-2053)
- Presentation of 3D modelling of the proposed new passenger terminal building.

Workshop 3: E&S DD

- Environmental and Social considerations; Description of findings, implications and proposed actions.
- Noise impact and GHG detail.



Workshop 4: Business & Financial Model

- Definition of main scenarios.
- Analysis and forecast of aeronautical and non-aeronautical revenues as well as operating expenses per each scenario
- Operating results and margins per scenario
- Financial model results and Government cash flow per scenario.

Workshop 5: Regulatory & Legal Framework Due Diligence

- General Institutional Framework review
- Procurement framework
- Airport and Civil Aviation – Legislation Framework
- Government Guarantee
- Property, land, and planning,
- Environmental aspects.
- Labour aspects
- Business structures
- Arbitration

Workshop 6: Transaction Structure

- Risk assessment in PPP process
- Value for Money results
- Next steps.